

Delaware Health Resources Board
Christiana Care Women's and Children's Center Transformation
Monday, February 15, 2016 10:00 AM
Thomas Collins Building
Second Floor Conference Room
540 S. Dupont Highway
Dover, Delaware

Review Committee Members Present:

Leighann Hinkle; Dennis Klima; and Yrene Waldron

Staff Present:

Marlyn Marvel; Joanna Suder; and Latoya Wright.

Call to Order and Welcome

The meeting of the Health Resources Board Review Committee for Christiana Care Women's and Children's Center Transformation was called to order at 10:00 a.m. by Leighann Hinkle, Review Committee Chair.

January 19, 2016 Meeting Minutes

Yrene Waldron made a motion that the January 19, 2016 meeting minutes be approved. Dennis Klima seconded the motion. There was a voice vote. Motion carried.

Review of Christiana Care Follow up Questions and Responses

The Review Committee reviewed the responses to the Christiana Care follow up questions from the January 19, 2016 meeting.

Review of Certificate of Public Review Draft Report

The Review Committee reviewed the draft Certificate of Public Review Report.

Ms. Hinkle stated that on page two of the report it states that there are 84 rooms on three Mother-Baby units and 18 rooms in the Antenatal Step-down maternity unit. According to the application there are 54 rooms on the three Mother-Baby units and 19 rooms in the Antenatal Step-down maternity unit. The report needs to be revised to be consistent with the application.

Ms. Waldron stated that on the top of page seven it says that there are approximately 6,300 to 6,500 delivering moms each year at Christiana Care. Then under criterion two it says that OB deliveries are projected to increase from 9,632 in 2015 to 9,704 in year 2025. She asked how the number increased from 6,300 to 6,500 to 9,632.

Ms. Hinkle stated that the highlighted numbers came from Truven Health Analytics. She thinks this report is showing discharges for neonatology and delivery for New Castle County only. The report also says that Christiana Care provides 81 percent of New Castle County's maternity and neonatology intensive care services. She is not sure that it is correct to compare the number of 9,632 and with the 6,300. At 81 percent it is 7,802 deliveries which is closer to the 6,500 but she is not sure that is an accurate match. Basically this is just all of New Castle County. She thinks it would be unfair to say that Christiana Care provides 100 percent of the deliveries of New Castle County, so it might be impossible to match the two numbers.

Mr. Klima asked if the larger numbers might include deliveries at Saint Francis Hospital. Ms. Hinkle stated that may be correct or just people who live in New Castle County and deliver

somewhere else. This may just be the number of people who live in New Castle County and had a delivery.

Ms. Waldron stated that, for clarity, the sentence should be revised to say there are approximately 6,300-6,500 delivering moms each year at Christiana “representing statewide and out of state”.

Ms. Hinkle stated that on page three of the application in the second to last paragraph it talks about how the rooms that are being vacated by this transformation project will provide Christiana Care with the opportunity to become a mostly private bed hospital. On page 59 of the application it says that they will become an all private room hospital. In anticipation of a question about what Christiana Care is doing with the rooms that are vacated, she asked for clarification on whether or not they will become an all private room hospital or mostly private room hospital.

A representative of Christiana Care stated that they will not be all private. They will be mostly private.

Ms. Hinkle stated that on page four of the report under criterion one the first paragraph says in fiscal year 2014 Christiana Care provided \$27 million in indigent care compared to \$26.8 million the previous year. The applicant asserts the decline reflects the fact that many more individuals qualified for Medicaid coverage as a result of the Affordable Care Act. She stated that is an increased amount but the application reflects that it is actually a decrease in the percentage. The report should be changed to reflect that.

Ms. Suder suggested that the report state that this is below the two percent and the applicant asserts the decline reflects the fact that many more individuals qualified for Medicaid.

Ms. Hinkle stated that she thinks the report is talking about 2013 and 2014 which were above two percent. The way the sentence is written it is saying that in 2014 they had \$27 million in indigent care and the previous year, 2013, was \$26.8 million. That is not a decrease in dollars. It is an increase in dollars. The application has the percentages and they decreased from 2.29 in 2013 to 2.10 in 2014 so the percentage decreased but the dollar amount increased.

The report will be revised by adding a statement that the percentage decreased after the sentence that says “in fiscal year 2014 Christiana Care provided \$27 million in indigent care compared to \$26.8 million the previous year.”

Ms. Hinkle stated that some words were missing on page 12 of the report under criterion six. It should be the anticipated effect of the proposal on the on the costs of and charges “for health care.” The second sentence at the top of page 12 has some repetition of words. It says “assistances in food and nutrition in food and nutrition transport”.

Review Considerations

The Review Committee reviewed the following criteria for reviewing the proposal to determine whether the application does or does not meet each criterion.

Criterion 1: The relationship of the proposal to the Health Resources Management Plan

Ms. Waldron asked if the applicant is going to be increasing their palliative care model in this department. Many people believe that it is just for people who are older; however, those issues also arrive for moms who are delivering or have children with major issues.

A representative of Christiana Care stated that they have a palliative care team for NICU.

The Review Committee found that the application meets criterion one.

Criterion II: The need of the population for the proposed project

The Review Committee found that the application meets criterion two.

Criterion III: The availability of less costly and/or more effective alternatives to the proposal, including alternatives involving the use of resources located outside the state of Delaware.

The Review Committee found that the application meets criterion three.

Criterion IV: The relationship of the proposal to the existing health care delivery system.

Ms. Waldron stated that for future applications it might be interesting to ask for the percentage of indigent care provided for Delawareans versus people who are coming from other states.

Mr. Klima stated that the letters of support from different places in the state and the region speak to the positive relationship and the expectation of an ongoing positive relationship.

The Review Committee found that the application meets criterion four.

Criterion V: The immediate and long term viability of the proposal in terms of the applicant's access to financial, management and other necessary resources.

Mr. Klima stated that the cost of parking in a parking space in the parking garage now seems to be more expensive than it was ten years ago. He would like to know what the national trend is on cost per parking space for space in a garage versus surface parking. They need the parking addition very badly and he thinks it is a big plus for them; however, he is amazed at what it is costing.

The Review Committee found that the application meets criterion five.

Criterion VI: The anticipated effect of the proposal on the costs of and charges for health care.

Mr. Klima asked if the cost of the garage is totally applied against the Women's Center project. Ms. Suder and Ms. Hinkle stated that it is included.

Mr. Klima stated that it is not fair to allocate all of the cost of the parking garage which is serving the entire campus to the Women's Center; however, that indicates that the cost for the Women's Center is really less, which is encouraging.

The Review Committee found that the application meets criterion six.

Criterion VII: The anticipated effect of the proposal on the quality of health care.

Mr. Klima stated that his greatest concern is that this project is more about quantity than quality; however it appears there are times with the existing facility as structured when they do not have enough space to handle certain peak conditions. This project will increase the ability to deal with that and eliminate the dilemma that they now face on occasion. Overall it seems to be a project to catch up to the times and be prepared for the future on a quality basis.

The Review Committee found that the application meets criterion seven.

Discussion

The Review Committee had a discussion and agreed that it would be helpful in the future to add a follow up request from each project for the applicant to return after the first full year of operation and present their projected budget and expenditures versus their actual budget and expenditures.

Action

Dennis Klima made a motion that the Review Committee approve the application with no conditions. Yrene Waldron seconded the motion. There was a voice vote. Motion carried.

Next Steps

Ms. Wright will finalize the Certificate of Public Review Report and it will be presented to the Health Resources Board at the February 25, 2016 meeting along with the Review Committee's recommendation that the application be approved with no conditions.

Adjourn

Ms. Klima made a motion that the meeting be adjourned. Ms. Waldron seconded the motion. The meeting adjourned at 10:55 a.m.

Guests Attending

Sherry Monson
John Rhodes

Christiana Care Health System
Christiana Care Health System